

THE GLOBAL BOARD LEADERSHIP SUMMIT

9 - 10 JANUARY 2019
SINGAPORE



THE
GLOBAL
BOARD
LEADERSHIP
SUMMIT
SINGAPORE 2019



BOARD
LEADERSHIP
SOCIETY



human
capital
leadership
institute

BACKGROUND

The board is the top decision-making body in any company and the quality of its decisions influences all employees as well as society at large.

Boards today are faced with a myriad of global issues ranging from cyber risks to digitalisation and disruption, macroeconomic risks, political uncertainty and sustainability. The emergence of such new challenges calls for a global dialogue to find the best responses to these global issues.

Jointly hosted by the Human Capital Leadership Institute (HCLI) and the Board Leadership Society of Denmark, the Global Board Leadership Summit was created to provide a platform for global dialogue between boardroom leaders, with a focus on long-term value creation and sustainable growth – for the good of the individual firm, shareholders and society at large.

An exclusive, by invitation only event, the Summit will bring together 50 boardroom leaders from Asia, Europe, the United States and South Africa to inspire and lead discussions across borders on new ideas and solutions to the opportunities, challenges and risks facing global corporations today.

KNOWLEDGE AND SUPPORTING PARTNERS OF THE SUMMIT

- Board Academy of Germany
- Copenhagen Business School
- EY
- National University of Singapore, Centre for Governance, Institutions & Organisations (NUS CGIO)
- Norwegian School of Economics
- Stanford Directors' College

OVERVIEW OF THE INAUGURAL SUMMIT

THEME

Responsible Board Leadership: Doing Well and Doing Good

PROGRAMME STRUCTURE

The agenda of the two-day Summit is structured based on the 6 S value creation framework for boards:

- **Stewardship and Sustainability:** responsible governance that takes a long-term approach in decision making; taking into consideration the broader interest of society as well as business imperatives
- **Strategy:** working with management to shape and crystallise the long-term direction and strategic roadmap of the company
- **Succession:** reviewing and aligning board and leadership team composition and competencies with the strategy of the company

- **Supervision and Support:** monitoring performance, guiding and supporting management to ensure that the company is on course to achieve its strategic goals, agile in responding to global challenges, and has in place robust systems to manage risks and crises

CURRICULUM AND APPROACH

The curriculum is built around 10 key challenges facing global boards today. Five of these challenges will be addressed through case studies developed based on real life events faced by corporations. The case discussions will be facilitated by teaching teams comprising academic and boardroom leaders. This will be complemented by panel discussions moderated by academic leaders, with panellists drawn from participants of the Summit to optimise peer learning.



PROGRAMME DETAILS

DATES

9-10 January 2019

WHO SHOULD ATTEND

Board Chairs, Board Committee Chairs, Lead Independent Directors and CEOs of publicly listed and privately-owned companies

FEE

SGD5,900 per participant (before GST)

VENUE

Four Seasons Hotel Singapore

CONTACT

For registration, enquiries or more details please contact:

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Board Academy

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BOARD ACADEMY

Board Academy is an initiative with the aim to promote competence, integrity and corporate social responsibility in the work of corporate boards. Board Academy was founded in 2010 in Munich, Germany.

From the perspective of Board Academy, economic success, social responsibility and sustainability in investment culture form a harmonious chord. Our aim is to synchronize knowledge and experience regarding the needs and challenges of a professional and future-orientated board practice.

Board Academy is exclusive partner in the Global Board Leadership Initiative for Germany, Austria and Switzerland. The activities of Board Academy extend to South Africa and to Turkey.

AGENDA Wednesday January 9th, 2019

MORNING SESSIONS

WELCOME AND INTRODUCTION

Ms. Audrey Lim, SVP, Human Capital Leadership Institute (HCLI)
Mr. Tom Jacobsgaard, CEO, Board Leadership Society
Mr. Guido Happe, CEO, Board Academy

MORNING SESSION I

Global Trends in Governance and Board Leadership Practices

Mr. Michael Jenkins, CEO, Human Capital Leadership Institute (HCLI)
Prof. Steen Thomsen, Copenhagen Business School (CBS)

MORNING SESSION II

Challenges and Strategy of a Global Corporation Case 1: Global Challenges at Kaito

Prof. Neo Boon Siong, Nanyang Technological University (NTU)
Mr. Jim Snabe, Chairman, Maersk Group and Siemens AG

MORNING SESSION III

Panel Discussion:

Managing the Strategy Journey

Moderator: Prof. Neo Boon Siong, NTU
Panelists: Mr. Kai Nargolwala, Chairman, Clifford Capital
Mr. Jørgen Tang-Jensen, Chairman, Danish Green Investment Fund
Mr. Abdul Wahab Al-Halabi, Chairman, DXB Entertainments

AFTERNOON SESSIONS

AFTERNOON SESSION I

Board Culture, Competencies and Succession

Case 2: Board and CEO Succession at Ming Labs

Prof. Majken Schultz, CBS
Mr. Ole Andersen, Chairman, B&O,
Mr. Kuseni DLamini, Chairman, Massmart Holdings

AFTERNOON SESSION II

Panel Discussion: Board Composition

Dilemmas in Perspective

Moderator: Prof. Majken Schultz, CBS
Panelists: Mr. Guido Happe, CEO, Board Academy
Mr. Nihal Kaviratne, Independent Director, DBS Group Holdings
Mr. Ole Andersen, Chairman, B&O

AFTERNOON SESSION III

Stewardship, Sustainability and Integrity

Case 3 and case 4: CSR at Rama and Business

Integrity at Svea

Prof. Steen Thomsen, CBS
Mr. Sunny Verghese, Chairman, HCLI, WBCSD
Mrs. Marianne Philip, Chairman, Toms Gruppens Foundation

EVENING

Networking Dinner hosted by Egon Zehnder at Four Seasons Hotel

AGENDA Thursday January 10th, 2019

MORNING SESSIONS

MORNING SESSION I

Board Dynamics, Chair-CEO
Relationship and Decision-Making
Prof. Dan Siciliano, Stanford
Mr. Michael Jenkins, CEO, HCLI
Mr. Tommy Thomsen, Chairman, J. Lauritzen

MORNING SESSION II via VIDEO LINK

Dialogue with Prof. Joseph Grundfest, Professor of Law and Business, Stanford Law School; Former SEC Commissioner

MORNING SESSION III

Value, Reputation and Crisis Management
Case 5: Shareholder Activism at Unifoods
Prof. Steen Thomsen, CBS
Mr. Sunny Verghese, Chairman, HCLI, WBCSD
Mr. Ole Andersen, Chairman, B&O

MORNING SESSION IV

Panel Discussion: Risk Governance
Moderator: Prof. Dan Siciliano, Stanford
Panelists: Mr. Jeppe Christiansen, CEO, Maj Invest; Chairman, Haldor Topsoe; Vice Chairman, Novo Nordisk
Mr. Nihal Kaviratne, Independent Director, DBS Group Holdings
Mr. Dr Len Konar, Chairman, ORCA

LUNCH

AFTERNOON SESSIONS

AFTERNOON SESSION I

Panel Discussion: Long Termism
- A Competitive Advantage?
Moderator: Prof. Steen Thomsen, CBS
Panelists: Mr. Flemming Bligaard Pedersen, Chairman, Ramboll Foundation
Mr. Ali Alfardan, Chairman, Dubai Investment and Commercial Bank of Dubai
Mr. Abdul Wahab Al-Halabi, Chairman, DXB Entertainments
Mrs. Marianne Philip, Vice Chairman, Novo Nordisk Foundation

AFTERNOON SESSION II

Panel Discussion:
Digitalisation and Disruption in the Boardroom
Prof. Neo Boon Siong, NTU
Mr. Max Loh, EY Asean and Singapore Managing Partner, Ernst & Young LLP
Mr. Tan Yinglan, Founding Managing Partner, Insignia Ventures Partners

AFTERNOON SESSION III

Case 6: The rise of Ant Financial Services
Prof. Neo Boon Siong, NTU
Mr. Max Loh, EY Asean and Singapore Managing Partner, Ernst & Young LLP

AFTERNOON SESSION IV

Panel Discussion:
Board Effectiveness in Times of Change
Moderator: Prof. Dan Siciliano, Stanford
Panelists: Mr. Jim Snabe, Chairman, Maersk Group and Siemens AG
Mr. Kai Nargowala, Chairman, Clifford Capital
Mr. Kuseni DLamini, Chairman, Massmart Holdings

Synthesis and Conclusion of Summit
Facilitator: Prof. Dan Siciliano, Stanford

EVENING

Dinner hosted by EY at the residence of H.E. Dorte Bech Vizard, Ambassador of Denmark to Singapore



FACULTY AND PARTICIPANTS

Abdul Wahab Al-Halabi - Chairman, DXB Entertainments; Board Member, Global Investment House Kuwait

Ali Alfardan - Chairman, Dubai Autodrome; Non-Executive Director, Dubai Investment, Commercial Bank of Dubai

Beh Swan Gin - Chairman, Singapore Economic Development Board; EDB Investments; EDBI

Chan Wai Ching - Head of Organisation and People, TEMASEK

Cheong Chia Chou - Group MD and CEO, PUC Berhad

Chia Kim Huat - Director, SATS

Christof Gabriel Maetze - Non-Executive Director, General Council, Hellenic Financial Stability Fund

Claus Gregersen - CEO, Chr. Augustinus Fabrikker

Dan Siciliano - Co-Founder, Stanford's Rock Center for Corporate Governance; Professor and Associate Dean, Stanford Law School

Diane Zetzmänn-Krien - CEO, Trumpf Financial Services; Non-Executive Board Member, LVM Insurance

Dorthe Bech Vizard - Ambassador of Denmark to Singapore and Brunei, Embassy of Denmark

Doulan Abdelmottaleb - Chairman and CEO, Zaslav TSS

Eliane Yew - Global Executive Committee, Egon Zenhder

Fardan Ali Alfardan - Senior Investment Officer, AL FARDAN GROUP

Flemming Bligaard Pedersen - Chairman, Ramboll Foundation

Frank Lavin - Independent Director, United Overseas Bank; Former US Ambassador to Singapore

Gan Chee Yen - CEO, Fullerton Financial Holdings

Gautam Banerjee - Independent Director, Singapore Telecommunications, Singapore Airlines and GIC; Chairman, Blackstone Singapore

Guido Happe - CEO, Board Academy of Germany / South Africa / Turkey / Middle East

Helle Bank Jørgensen - CEO and Founder, Competent Boards; President Emeritus, Global Compact Network, Canada

Ho Yuet Mee - Independent Director, CIMB Islamic Bank Berhad

Jeppe Christiansen - CEO, Maj Invest; Chairman, Haldor Topsoe; Vice-Chairman, Novo Nordisk

Jim Snabe - Chairman, Maersk Group and Siemens AG

Joseph Grundfest - W.W. Franke Professor of Law and Business, Stanford Law School; Former SEC Commissioner; Director, Kohlberg, Kravis, Roberts & Co

Jørgen Tang-Jensen - Chairman, Danish Green Investment Fund

Kai Nargolwala - Chairman, Clifford Capital; Board Director, Credit Suisse Group AG and Prudential plc

Kevin Kwok - Board Director, Mapletree North Asia Commercial Trust Management



FACULTY AND PARTICIPANTS

Kuseni DLamini - Chairman, Massmart Holdings Ltd and Aspen Pharmacare

Len Konar - Chairman, ORCA

Lim Joo Boon - Board Director, Mapletree Logistics Trust Management

Majken Schultz - Professor of Management and Organization, Copenhagen Business School; Non-Executive Director, B&O

Marianne Philip - Partner, Kromann Reumert; Chairman, Toms Gruppens Foundation and Scan Office

Max Loh - EY Asean and Singapore Managing Partner, Ernst & Young LLP

Michael Jenkins - CEO, Human Capital Leadership Institute

Neo Boon Siong - Canon Professor in Business, Nanyang Business School, National Technological University

Ng Kwan Meng - Independent Director, Singapore Power

Niels Peder Nielsen - Vice CEO, Novo Nordisk Foundation

Nihal Kaviratne - Independent Director, DBS Group Holdings, Olam International, Starhub and GlaxoSmithKline India

Ole Andersen - Chairman, B&O; former Chairman, Danske Bank, Chr. Hansen

Paul Chong - President and Group CEO, Certis

Robert Cheim - Chairman, CIMB Investment Bank Berhad

Shi Xu - Executive Chairman, Nanofilm Technologies International

Steen Thomsen - Professor, Copenhagen Business School (CBS); Chairman, Center for Corporate Governance, CBS

Sunny Verghese - Chairman, Human Capital Leadership Institute and WBCSD; Co-Founder & Group CEO, Olam International

Tan Chee Meng - Independent Director, Singapore Power

Tan Yinglan - Founding Managing Partner, Insignia Ventures Partners; Former Venture Partner, Sequoia Capital Singapore

Tarun Kataria - Board Director, Mapletree Logistics Trust Management

Teo Swee Lian - Independent Director, Singapore Telecommunications

Tom Behrens Sørensen - Board Director, ECCO Group, RAK Ports, WSS Ltd.

Tom Jacobsgaard - CEO, Board Leadership Society of Denmark

Tommy Thomsen - Chairman, J. Lauritzen; Non-Executive Director, PSA International and Chemical Transportation Group

Torben Bender - CEO and Country Managing Director, Denmark, Ernst & Young

Torben Møger Pedersen - CEO, PensionDanmark

Yap Kim Wah - Independent Director, SMRT Corporation; Deputy Chairman and CEO, Hyflux Caprica

ABOUT HCLI

Based in Singapore, the Human Capital Leadership Institute (HCLI) is a centre of excellence that facilitates the acceleration of leadership development and strategic human capital management capabilities in Asia. Through its efforts, HCLI aims to develop global leaders with a strong understanding of leading in Asia, as well as to build Asian leaders with the ability to lead on the global stage. The institute achieves this by driving Asia-specific research and insights, creating industry-relevant executive development programmes and fostering rich networks between thought leaders in business, government and academia.

HCLI is a subsidiary of Temasek Management Services, which is wholly owned by Temasek Holdings (Private) Limited, and is supported by the Singapore Economic Development Board and the Singapore Ministry of Manpower.

For more information, please visit www.hcli.org





ABOUT BOARD LEADERSHIP SOCIETY

The Board Leadership Society is a non-profit organisation with the mission to improve corporate governance and board leadership practices with a focus on value creation and sustainable growth – for the good of the individual firm, shareholders and society at large. The Board Leadership Society is founded in a collaboration between the business society in Denmark and the corporate governance environment around Copenhagen Business School.

Members of the Society include the blue-chip corporations of Denmark, large institutional investors, the Confederation of Danish Industry, The Danish Chamber of Commerce, The Danish Business Authority along with chairmen, chief executives and professors concerned with the development of board leadership practices. The Society pursues its mission through conferences, board leadership educational programmes and knowledge sharing activities.

For more information, please visit www.boardleadershipsociety.com and www.cbsboardeducation.com



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HOT TOPICS ON THE AGENDA OF THE GLOBAL BOARD

11 JANUARY 2019, SINGAPORE EXCHANGE [SGX]

On 11 January 2019 the participants of the Global Board Leadership Summit are invited to take part in a SGX hosted conference on Hot Topics of the Agenda of the Global Board. The Conference is complementary to the Summit and provides the opportunity to engage in discussions and knowledge sharing with a group of 130 Board Directors and CEOs of SGX listed companies among other leading Corporations from Southeast Asia.

The conference is hosted by SGX and NUS. The Conference will feature presentations and panel discussions with chairs and CEOs from Asia, South Africa, Europe and the US. The conference is organised by SGX and NUS in corporation with Ernst & Young, Board Academy and the Global Board Leadership Summit.

The Global Board Leadership Summit and the SGX conference in Singapore will mark the commencement of the Global Board Leadership Initiative that is slated to run for three years on a rotating basis between Singapore, Stanford and Copenhagen/Hamburg/Oslo.

The Global Board Leadership Initiative is aimed at improving global board leadership practices with a focus on value creation and sustainable growth – for the good of the individual firm, shareholders and society at large, as well as to enhance the global competitiveness of participating corporations and countries.



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